



INTEGRATION JOINT BOARD

NOT FOR PUBLICATION – This report contains exempt information as described in paragraph 6 (Information relating to the financial or business affairs of any particular person (other than the authority)) and paragraph 9 (Any terms proposed or to be proposed by or to the authority in the course of negotiations for a contract for the acquisition or disposal of property or the supply of goods or services) of Part 1 of Schedule 7A of the Local Government (Scotland) Act 1973, enacted by the Local Government (Access to Information) Act 1985. This is applied in this case because, in view of the nature of the business to be transacted or in the nature of the proceedings, if members of the public were present, there would be disclosure to them of exempt information as defined in the Schedule.

Not Exempt: Covering report, Appendix A

Exempt: Appendix A, Appendix B & Appendix C

Date of Meeting	7 th June 2022
Report Title	Rubislaw Park Nursing Home – Hospital Pathway (End of Life beds)
Report Number	HSCP22.039
Lead Officer	Sandra MacLeod, Chief Officer
Report Author Details	Name: James Maitland Job Title: Transformation Programme Manager Email Address: JaMaitland@aberdeencity.gov.uk Phone Number: 01224522280
Consultation Checklist Completed	Yes
Directions Required	Yes
Appendices	Non-Exempt: A1: Supplementary Work Plan for 2021/22 Exempt: Appendix A - Supplementary Work Plan for 2022/2023 Appendix B – Procurement Business Case Appendix C – Direction to Aberdeen City Council



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1. Purpose of the Report

- 1.1. The purpose of this report is to provide the Integrated Joint Board with information about the interim arrangements at Rubislaw Park Nursing Home End of Life Pathway and requests an extension for a further five-month period.

2. Recommendations

It is recommended that the Integration Joint Board (IJB)

- 2.1. Approves the direct award of the extension of the contract with Rubislaw Care LLP for a further period of five months to 30 November 2022,
- 2.2. Approves the expenditure as set out in the Procurement Business Case, at Appendix B,
- 2.3. Makes the Direction, as attached at Appendix C and instructs the Chief Officer to issue the Direction to Aberdeen City Council.

3. Summary of Key Information

- 3.1. The IJB directs ACC to purchase and enter into contracts with suppliers for the provision of services in relation to functions for which it has responsibility. ACC procures services through the Commercial and Procurement Shared Service in accordance with ACC's Scheme of Governance.
- 3.2. ACC Powers Delegated to Officers includes, at Section 9.1, that the Chief Officer of the Aberdeen City Integration Joint Board (also referred to and known as the Chief Officer of the Aberdeen City Health and Social Care Partnership (ACHSCP)) has delegated authority to facilitate and implement Directions issued to ACC from the IJB, on the instruction of the Chief Executive of ACC and in accordance with the ACC Procurement Regulations.
- 3.3. These Regulations require the submission of an annual procurement work plan prior to the commencement of each financial year detailing all contracts to be procured in the coming year with a value of £50,000 or more, to relevant Committees. In the case of adult social care services, this is the IJB. The Regulations also require that procurement business cases to support items on the work plan are brought to the IJB prior to any tender being undertaken or contract awarded directly. Although the intention is that all procurement



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should be planned in advance, there may be occasions where this is not possible and supplementary work plans and/or business cases may be required.

- 3.4. This report presents a supporting Procurement Business Case attached at Appendix B, setting out the arrangements for interim End of Life beds within Rubislaw Park Nursing Home.
- 3.5. The following arrangements outlined within the original report have been put in place: five interim beds within Rubislaw Park Nursing home have been secured for the sole use of the End-of-Life pathway test of change.
- 3.6. As part of a whole system pathway of care and ACHSCP planning for winter surge, initial approval was given for five interim beds within Rubislaw Park Nursing Home in December 2021 for End-of-Life Care with the majority of the nursing care and management residing with the nursing team within the home. Support is provided where appropriate by the community and out of hours nursing team and hospital at home.

Originally focussed on Community referrals through district nursing and general practice via Hospital @ Home, this has now opened to referrals from Acute Medical Initial Assessment and the Emergency Department (AMIA/ED) within Aberdeen Royal Infirmary (ARI), Rosewell House, MacMillan and recently ward 102 - Frailty Unit, Aberdeen Royal Infirmary (ARI). There has also been a significant amount of learning from the start of the pathway, and this will continue to inform the way in which future care and support will be delivered.

Hospital @ Home are proposing to align their Community Advanced Practitioner as lead clinician for Rubislaw Park, where she will work with community nursing teams to promote this test for change and identify key patients who would benefit from the Rubislaw Park Nursing Home End of Life Pathway. The aim is to identify patients slightly earlier to allow for smooth transition and avoid carer crisis and delayed admissions. This will also develop key networks with teams who are currently delivering palliative care within the community.



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The rationale for the extension is to allow for a full evaluation to be undertaken which will include feedback from relatives, Hospital @ Home, and staff at Rubislaw Park. This evaluation is being undertaken by the Lead for Research and Evaluation for ACHSCP and will be available for the November IJB.

The November date for the presentation of the evaluation is to ensure we capture as much meaningful information as we can to inform future commissioning arrangements. Changes to the service specification can be made at anytime during the contract period by way of a variation to contract and so any recommendations highlighted in the evaluation can be implemented this way, with no delays.

Funding post November has yet to be approved therefore we are unable to propose any further extension beyond 30th November 2022. Any decision on future funding will be driven by the outcome of the evaluation. We will look to extend the contract once funding has been confirmed at the next available IJB which is anticipated to be August at the earliest.

- 3.7. Whilst this additional expenditure signifies an additional investment to be made, the risks of not making this investment reduce the ACHSCP's opportunity to modernise care at home and supported living delivery, and subsequently achievement of outcomes for individuals.

4. Implications for IJB

- 4.1. **Equalities, Fairer Scotland Duty, and Health Inequality** - There are no specific equality or health implications from this report. Nor is there any direct implication for our Fairer Scotland Duty.
- 4.2. **Financial** - The financial spend associated with this is outlined in the business case (Appendix B)
- 4.3. **Workforce** - There are no specific workforce implications arising from this report.
- 4.4. **Legal** - There are no specific legal implications arising from this report.



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4.5. COVID 19 – There are no specific implications linked to Covid 19 arising from the implications of this report.

4.6. Other – None

5. Links to ACHSCP Strategic Plan

5.1. The Contract clearly links to priorities set out in Aberdeen City's Health & Social Care Partnership's Strategic Plan (2019-2022): Personalisation: Ensuring that the right care is provided in the right place and at the right time.



6. Management of Risk

6.1. Link to risks on strategic or operational risk register:

This option links directly to strategic risk 1 – market sustainability

6.2. How might the content of this report impact or mitigate these risks:

By implementing the necessary processes, and continuation of partnership working.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)